



Health and Wellbeing Board

Title	North Central London (NCL) Joint Forward Plan
Date of meeting	9 th May 2024
Report of	Director of Place (West), NCL Integrated Care Board (ICB)
Wards	All
Status	Public
Urgent	No
Appendices	Appendix 1 – NCL Joint Forward Plan Delivery Plan
Officer Contact Details	Simon Wheatley, Director of Place (West) NCL ICB simon.wheatley2@nhs.net

Summary

The NCL Population Health & Integrated Care (PH & IC) Strategy was endorsed by system partners at the Integrated Care Partnership (ICP) Committee in April 2023 following a significant programme of engagement and co-production.

Since April, significant work has been undertaken:

- Engaging and socialising
- Building the action plans for system transformation programmes
- Developing and mapping local priorities in Borough Partnerships
- Developing the NCL Outcomes Framework

Population health improvement is embedded in everything we will do so this Delivery Plan sets out our critical path to achieve this. This document will serve as our Joint Forward Plan submission to NHS England.

As focus shifts to monitoring and delivery of our plan, we ask the Health and Wellbeing Boards to consider implications for local plans and strategies and how to remain closely linked as delivery progresses.

Recommendations

1. That the Board note the implementation of the Joint Forward Plan (JFP) 2023-2024.
2. That the Board consider whether there are specific areas of the JFP that are particularly important to the population in Barnet.
3. That the Board consider how they see the Health and Wellbeing Strategy and the Joint Forward Plan (JFP) together delivering improved health outcomes for people in Barnet.
4. That the Board consider how can we ensure our common and coherent ambitions are reflected in joint strategies and plans, and that delivery is overseen in partnership.

1. Reasons for the Recommendations

- 1.1 Our NCL Population Health & Integrated Care (PH & IC) Strategy was endorsed by system partners in April 2023 following a significant programme of engagement and co-production. It outlines our ambition to tackle health inequalities by a shared emphasis on early intervention, prevention and proactive care.
- 1.2 Since April 2023, significant socialising, and planning work across the Integrated Care Partnership (ICP) has culminated in the development of our NCL Joint Forward Plan (JFP) which outlines our critical path to deliver against our PH & IC Strategy. This has recently been endorsed at the ICB Board of Members.
- 1.3 Our JFP (appendix 1) summarises plans to tackle inequalities among our 'key communities', who we have identified as facing the poorest outcomes in NCL.
- 1.4 As delivery against our strategy continues, we are also building on the lessons learned from system and place work on vaccinations, a small number of areas have been identified by the ICP to "super-charge" - making the best use of the collective weight of the ICP to accelerate and deepen impact. Areas identified are childhood immunisations, SEND, Family Help in Early Years, Mental Health, Heart Health, and Admissions Avoidance.
- 1.5 Work is ongoing to socialise the JFP with the ICP and Health and Wellbeing Boards with the ask of colleagues to consider how to best remain involved in delivery moving forward and any implications for local footprint plans and strategies.

2. Alternative Options Considered and Not Recommended

- 2.1 N/A

3. Post Decision Implementation

- 3.1 Work across system, place and neighbourhood will continue to deliver the JFP as well as provide a yearly refresh in line with NHSE guidance.
- 3.2 This work should remain closely linked to the NCL Outcomes Framework which will monitor our progress against tackling health inequalities.

4. Corporate Priorities, Performance and Other Considerations

Corporate Plan

- 4.1 Supports tackling health inequalities, living well and working in partnership with our communities

5. Resource Implications (Finance and Value for Money, Procurement, Staffing, IT and Property)

5.1 There are no specific cost implications or proposals at this point, this is more about a commitment to a Population Health approach, which will align with a cost-effective use of resource.

6. Legal Implications and Constitution References

6.1 Under Part 2B - Terms of Reference & Delegation of Duties to Committees and Sub-Committees of the Council's Constitution, the main functions of the Health and Wellbeing Board include:

- To work (together with Barnet Borough Partnership) with Integrated Care Partnership (ICP) and Integrated Care Board (ICB) to determine the integrated approach that will best deliver holistic and streamlined care and prevention activities, including action on wider determinants in their communities.
- To jointly assess the health and social care needs of the population with NHS commissioners and use the findings of a Barnet Joint Strategic Needs Assessment (JSNA) to inform all relevant local strategies and policies across partnership including North Central London Integrated Care Strategy.
- To promote partnership and, as appropriate, integration, across all necessary areas, including joined-up commissioning plans and joined-up approach to securing external funding across the NHS, social care, voluntary and community sector and public health.
- Receiving regular reports on the North Central London Integrated Care Board and their partner NHS trusts and NHS foundation trusts, including joint capital resource use plans, ICB Annual reports, Forward Plans and Performance Assessments

7. Consultation

7.1 In line with the system-ownership of the strategy, engagement has been central to progressing strategy development and subsequent delivery planning. This includes engaging with:

- Integrated Care Partnership Committee
- Health and Wellbeing Boards
- Borough Partnership Boards
- Provider Boards
- VCSE Alliance
- Programme leads across NCL (E.g. Cancer Alliance, Inequalities Fund, Start Well)
- Community Partnership Forum

7.2 The strategy was taken to the Barnet HWBB on 13th March 2023 in draft form. The purpose of engaging the HWBB was to ensure the draft Strategy had strong Barnet stakeholder input before being finalised and to also consider next steps in developing the JFP.

8. Equalities and Diversity

8.1 As the system develops plans for delivery of the Strategy in each local area, each project will develop a robust Equalities Impact Assessment.

9. Background Papers

9.1 North Central London Population Health and Integrated Care Strategy: [Agenda for Health & Wellbeing Board on Thursday 16th March, 2023, 9.30 am \(moderngov.co.uk\)](#)